



Construction Industry Development Board

*DEVELOPMENT THROUGH PARTNERSHIP*

Compliance Monitor  
Register of Projects



Quarter  
2014

1



## CIDB iTENDER/ROP COMPLIANCE MONITOR; APRIL 2014

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## CIDB iTENDER/ROP COMPLIANCE MONITOR; APRIL 2014

The cidb *iTender/RoP Compliance Monitor* provides indicators of the level of compliance and non-compliance with the iTender/Register of Projects by client bodies. These indicators can be used by clients to verify their non-compliance with the cidb regulations, and for the cidb to support enforcement actions and sanctions.

This *Compliance Monitor* is being rolled-out incrementally, and currently focuses on:

- selected national and provincial infrastructure departments;
- public entities;
- Metropolitan Councils; and
- selected high capacity municipalities.

The *Compliance Monitor* will be extended to additional local authorities in due course.

### 1. Introduction

Information on tender notices, tender awards, and project closure is of paramount importance to the cidb, and provides the basis, amongst others, for:

- gathering reliable information on public sector construction expenditure, at a provincial level and at various tender Grades;
- assessing supply and demand in the construction industry;
- promoting and increasing transparency and accountability in construction procurement;
- monitoring and assessing the level of expenditure (through main contracts) on black-, women- and youth-owned construction enterprises; and
- monitoring compliance with and the impact of cidb Best Practices.

The Construction Industry Development Regulations of 2004, as amended, were developed in terms of the CIDB Act 38 of 2000 to support the above objectives. In terms of these Regulations, employers in the public sector must comply with requirements for project registration, award and closure as follows:

- a) for the public sector, on projects of which the value exceeds R200 000.00; or
- b) for a public entity listed in Schedule 2 of the Public Finance Management Act, on projects of which the value exceeds R10 million.

Specifically, in terms of the CID Regulations, employers (or clients) must comply with the following:

- a) registration of employers and employer's representatives on the cidb *Register of Projects* in terms of Clause 20;
- b) advertisement of tender invitations cidb *iTender/Register of Projects* in terms of Clause 38(6) (transitional measure);
- c) registration of the tender award in terms of Clause 18; and
- d) contract completion or cancellation in terms of Clause 21, once the transitional measures have been removed.

In the case of the public sector organisations and public entities, non-compliance with the cidb Regulations must in terms of Clause 21(4) be reported to the Auditor General, and can also result in fines being applied.

It is the cidb's aim and objective that this *Compliance Monitor* will contribute to improving compliance with the cidb Regulations with regard to the registration of tender notices, tender

awards and contract completion – and thereby contributing to a better understanding of public sector infrastructure spend and the development of the construction industry.

## 2. Background and Analysis

The background and key assumptions used in developing and in interpreting the cidb *iTender/RoP Compliance Monitor* are highlighted below.

### 2.1 Tender Notices

In addition to the cidb requirement that tender advertisements are to be recorded on the cidb *iTender/Register of Projects*, it is a National Treasury requirement that all public sector and public entities tenders are advertised in the *Government Tender Bulletins*. Details of advertised tenders have therefore been obtained from the *Government Tender Bulletins* as well as online sources such as *Online Tenders* and *Tenderscan* (their support is gratefully acknowledged).

Details of non-compliance with the cidb has then been obtained by comparing tender notices recorded within the cidb *iTender/Register of Projects* and those recorded in the *Government Tender Bulletins* and the online sources consulted. As the *Government Tender Bulletins* and the online tender scanning services provide a relatively comprehensive picture of all public sector and public entity tenders, the assessment of non-compliance is relatively comprehensive.

Notwithstanding this, the cidb views the details of non-compliance reported on in this *Compliance Monitor* as indicators only, and it is the cidb's stance that the clients have the responsibility to provide evidence of mis-interpretation of non-compliance to the cidb.

Note that in this regard, inconsistencies do arise in the indicators of non-compliance where differences occur in the tender numbers on the cidb *iTender/Register of Projects* and in the government gazette or other tender sources, such as:

- xxxx12/13(A) and xxxx12/13A
- xxxx:12/13 and xxxx-12/13

Such differences should be brought to the attention of the cidb, and the cidb will endeavour to make the necessary changes.

### 2.2 Tender Awards

Details of tender awards (or contract awards) are obtained from the *Government Tender Bulletins* and compared with the tender awards recorded on the cidb *iTender/Register of Projects*. It is however not a requirement that all public sector and public entities contract awards are recorded in the *Government Tender Bulletins*, and the assessment of compliance with the recording of contract awards in the cidb *iTender/Register of Projects* is therefore not comprehensive.

The following indicators of non-compliance with the cidb requirements for registering tender awards on the cidb *iTender/Register of Projects* are used in the *Compliance Monitor*:

- i tender awards recorded in the *Government Tender Bulletins*, but not recorded in the cidb *iTender/Register of Projects*;
- ii tender notices recorded in the cidb *iTender/Register of Projects*, but not recorded in the cidb *iTender/Register of Projects* as tender awards; and
- iii tender notices recorded on sources other than *iTender/Register of Projects*, but not recorded in the cidb *iTender/Register of Projects* as tender awards.

Items (ii) and (iii) above are clearly only indicators of non-compliance, and do not take into account the non-award or cancelation of tenders, etc. Notwithstanding this, items (ii) and (iii) are however important indicators, and it is the cidb's stance that the clients have the responsibility to provide evidence of mis-interpretation of non-compliance to the cidb.

### *2.3 Contract Completion*

Indicators of non-compliance with cidb requirements for recording of contract completion and/or contract termination will be included in due course.

### 3. Tender Notices

Details of the number of tender notices for selected public sector organisations and public entities that are recorded in *Government Tender Bulletins* but not recorded on cidb *iTender/Register of Projects* for the period 2013Q2 to 2014Q1 is shown on the following pages. In addition, details of the number of tender notices for selected public sector organisations and public entities recorded in *Government Tender Bulletins* which are also recorded on cidb *iTender/Register of Projects* is also shown. Collectively these tables give an indication of the extent of compliance or non-compliance by the client bodies.

The following clients are largely not using the cidb *iTender/Register of Projects* (20% compliance or less):

- Eskom Holdings Limited
- Airports Company South Africa Limited (ACSA)
- City of Tshwane Metropolitan Municipality (CTMM)
- Msunduzi District Municipality Govan Mbeki Local Municipality
- Department of Agriculture and Land Administration; Northern Cape
- Department of Transport; KwaZulu-Natal
- Department of Police, Roads and Transport; Free State
- Buffalo City Local Municipality (BCLM)
- Department of Health; KwaZulu-Natal

Clients with the highest rate of compliance (90% or greater) include:

- Department of Water Affairs
- Department of Public Works; Free State
- Department of Roads and Public Works; Eastern Cape
- Stellenbosch District Municipality
- Johannesburg Water
- Department of Sport and Recreation; KwaZulu-Natal
- KwaDukuza District Municipality
- Department of Education; Western Cape
- Department of Education; Limpopo
- Department of Transport, Roads and Public Works; Northern Cape
- Overstrand District Municipality
- South African National Parks
- Department of Transport and Public Works; Western Cape
- Ekurhuleni Metropolitan Municipality (EMM)
- Department of Education; Free State
- Department of Public Works; Limpopo
- Department of Rural Development and Land Reform; KwaZulu-Natal
- Department of Rural Development and Land Reform; Limpopo
- Mangaung Local Municipality
- National Department of Public Works
- Department of Education; North-West
- Department of Public Works, Roads and Transport; North West
- Department of Health; Free State
- Department of Rural Development and Land Reform; Free State
- Madibeng Local Municipality

Details of individual tenders are available from the cidb on request.



## Number of Non-Compliant Tender Notices per Quarter

Client	201302	201303	201304	201401
Airports Company South Africa Limited (ACSA)	12	7	4	1
Department of Water Affairs	1			
Development Bank of Southern Africa (DBSA)			24	
Eskom Holdings Limited	10	25	1	7
Independent Development Trust (IDT)	76	43	12	13
National Department of Public Works			6	
South African National Parks			2	
The South African National Roads Agency Ltd	2	5	6	2
Transnet Capital Projects		2	1	
Transnet Freight Rail	2			1
Transnet National Ports Authority	1	2	1	
Transnet Rail Engineering	1			
Department of Agriculture and Land Administration; Northern Cape	17	12	4	
Department of Agriculture; Limpopo		2	1	
Department of Education; Free State	1		7	1
Department of Education; Limpopo	1			1
Department of Education; North-West		1		
Department of Education; Western Cape			1	1
Department of Health and Social Development; Limpopo			2	
Department of Health; KwaZulu-Natal	9	15	14	9
Department of Infrastructure Development; Gauteng		14	5	4
Department of Police, Roads and Transport; Free State	4		1	7
Department of Public Transport, Roads And Works; Johannesburg	6		1	8
Department of Public Works, Roads and Transport; Mpumalanga		4	9	4
Department of Public Works, Roads and Transport; North West			1	
Department of Public Works; Free State	3			
Department of Public Works; KwaZulu-Natal	19	16	39	14
Department of Public Works; Limpopo		1		
Department of Roads and Public Works; Eastern Cape		10	5	3
Department of Roads and Transport; Limpopo	4	10	2	
Department of Rural Development and Agrarian Reform; Eastern Cape	8	1	5	
Department of Rural Development and Land Reform; KwaZulu-Natal	1	1		
Department of Rural Development and Land Reform; Limpopo				1
Department of Sport and Recreation; KwaZulu-Natal			1	
Department of Transport and Public Works; Western Cape	1	1	2	
Department of Transport, Roads and Public Works; Northern Cape				3
Department of Transport; KwaZulu-Natal	196	114	71	45
Buffalo City Local Municipality (BCLM)	7	14	7	2
City of Cape Town Metropolitan Municipality (CCTMM)	4	4	4	1
City of Tshwane Metropolitan Municipality (CTMM)	9	8	4	1
Coega Development Corporation (Coega)	11	2	1	
Ekurhuleni Metropolitan Municipality (EMM)	3			
Eithekweni Metropolitan Municipality (EMM)	28	37	35	8
Johannesburg City Parks	7	7	1	2
Johannesburg Development Agency		3	16	1
Johannesburg Roads Agency (JRA)	7	5		1
Johannesburg Water	1		1	1
Mandela Bay Development Agency (MBDA)				1
Mangaung Local Municipality			2	
Nelson Mandela Bay Municipality (NMBM)	1	5	5	3
Rand Water	2	2	1	
Umgeni Water	1			2
KwaDukuza District Municipality	1	2		1
Metsimaholo District Municipality	1			2
Msunduzi District Municipality	10	6	3	3
Overstrand District Municipality			1	
Stellenbosch District Municipality				1
Steve Tshwete Local Municipality	12	10	3	5

## Number of Compliant Tender Notices per Quarter

Client	201302	201303	201304	201401
Department of Water Affairs	3	4	1	1
Development Bank of Southern Africa (DBSA)			3	55
Independent Development Trust (IDT)	22	20	183	17
National Department of Public Works	22	25	138	43
South African National Parks	8	16	11	6
The South African National Roads Agency Ltd	13	42	22	11
Transnet Capital Projects	4	5	6	4
Transnet Freight Rail	1		2	3
Transnet National Ports Authority	2	1	2	
Department of Agriculture and Land Administration; Northern Cape			3	
Department of Agriculture; Limpopo			3	
Department of Education; Free State	20	45	125	51
Department of Education; Limpopo				32
Department of Education; North-West	16	2	15	4
Department of Education; Western Cape				25
Department of Health; Free State	3	1	5	2
Department of Health; KwaZulu-Natal	3		4	3
Department of Health; Mmabatho			1	
Department of Infrastructure Development; Gauteng		35	44	10
Department of Police, Roads and Transport; Free State		2		
Department of Public Transport, Roads And Works; Johannesburg	34	3	5	6
Department of Public Works, Roads and Transport; Mpumalanga		1	2	5
Department of Public Works, Roads and Transport; North West	57	12	10	1
Department of Public Works; Free State	2	11	13	1
Department of Public Works; KwaZulu-Natal	11	14	13	10
Department of Public Works; Limpopo		10	13	4
Department of Roads and Public Works; Eastern Cape	32	51	60	13
Department of Roads and Transport; Limpopo		22	98	
Department of Rural Development and Agrarian Reform; Eastern Cape	4			7
Department of Rural Development and Land Reform; Free State			3	3
Department of Rural Development and Land Reform; KwaZulu-Natal	4	41	4	5
Department of Rural Development and Land Reform; Limpopo	1	1	16	6
Department of Sport and Recreation; KwaZulu-Natal		11	1	
Department of Transport and Public Works; Western Cape	25	18	35	4
Department of Transport, Roads and Public Works; Northern Cape	18	5	9	15
Department of Transport; KwaZulu-Natal		7	19	15
Buffalo City Local Municipality (BCLM)		1	3	2
City of Cape Town Metropolitan Municipality (CCTMM)	19	13	19	34
City of Johannesburg Metropolitan Municipality (CJMM)				4
Coega Development Corporation (Coega)	11	15	9	11
Ekurhuleni Metropolitan Municipality (EMM)	10	9	22	13
Ethekewini Metropolitan Municipality (EMM)	27	2	56	55
Johannesburg City Parks	1	2	8	8
Johannesburg Development Agency	3	5	2	
Johannesburg Roads Agency (JRA)	6	2	17	3
Johannesburg Water	11	6	12	3
Mandela Bay Development Agency (MBDA)			1	1
Mangaung Local Municipality	16	15	10	7
Nelson Mandela Bay Municipality (NMBM)	2			2
Rand Water	3	9	4	7
Umgeni Water	8	12	1	3
KwaDukuza District Municipality	26	2	14	7
Madibeng Local Municipality		32	7	
Metsimaholo District Municipality			5	1
Overstrand District Municipality	4	2	9	2
Stellenbosch District Municipality	2	1	4	2
Steve Tshwete Local Municipality	4	8	5	3

## Tender Notices Compliance Ratio (%)

Client	Number of Tenders	Compliance Ratio
Airports Company South Africa Limited (ACSA)	24	0%
Department of Water Affairs	10	90%
Development Bank of Southern Africa (DBSA)	82	71%
Eskom Holdings Limited	45	0%
Independent Development Trust (IDT)	386	63%
National Department of Public Works	234	97%
South African National Parks	43	95%
The South African National Roads Agency Ltd	103	85%
Transnet Capital Projects	22	86%
Transnet Freight Rail	9	67%
Transnet National Ports Authority	9	56%
Department of Agriculture and Land Administration; Northern Cape	36	8%
Department of Education; Free State	250	96%
Department of Education; Limpopo	34	94%
Department of Education; North-West	38	97%
Department of Education; Western Cape	27	93%
Department of Health; Free State	11	100%
Department of Health; KwaZulu-Natal	57	18%
Department of Infrastructure Development; Gauteng	112	79%
Department of Police, Roads and Transport; Free State	14	14%
Department of Public Transport, Roads And Works; Johannesburg	63	76%
Department of Public Works, Roads and Transport; Mpumalanga	25	32%
Department of Public Works, Roads and Transport; North West	81	99%
Department of Public Works; Free State	30	90%
Department of Public Works; KwaZulu-Natal	136	35%
Department of Public Works; Limpopo	28	96%
Department of Roads and Public Works; Eastern Cape	174	90%
Department of Roads and Transport; Limpopo	136	88%
Department of Rural Development and Land Reform; Free State	6	100%
Department of Rural Development and Land Reform; KwaZulu-Natal	56	96%
Department of Rural Development and Land Reform; Limpopo	25	96%
Department of Sport and Recreation; KwaZulu-Natal	13	92%
Department of Transport and Public Works; Western Cape	86	95%
Department of Transport, Roads and Public Works; Northern Cape	50	94%
Department of Transport; KwaZulu-Natal	467	9%
Buffalo City Local Municipality (BCLM)	36	17%
City of Cape Town Metropolitan Municipality (CCTMM)	98	87%
City of Tshwane Metropolitan Municipality (CTMM)	22	0%
Coega Development Corporation (Coega)	60	77%
Ekurhuleni Metropolitan Municipality (EMM)	57	95%
Ethekewini Metropolitan Municipality (EMM)	248	56%
Johannesburg City Parks	36	53%
Johannesburg Development Agency	30	33%
Johannesburg Roads Agency (JRA)	41	68%
Johannesburg Water	35	91%
Mangaung Local Municipality	50	96%
Nelson Mandela Bay Municipality (NMBM)	18	22%
Rand Water	28	82%
Umgeni Water	27	89%
KwaDukuza District Municipality	53	92%
Madibeng Local Municipality	39	100%
Metsimaholo District Municipality	9	67%
Msunduzi District Municipality	22	0%
Overstrand District Municipality	18	94%
Stellenbosch District Municipality	10	90%
Steve Tshwete Local Municipality	50	40%

#### 4. Tender Awards

The number of tender awards for selected public sector organisations and public entities recorded in *Government Tender Bulletins* but not recorded on cidb *iTender/Register of Projects* for the period 2013Q2 to 2014Q1 is shown on the following pages. The number of tender awards for selected public sector organisations and public entities recorded in *Government Tender Bulletins* which are also recorded on cidb *iTender/Register of Projects* is also shown on the following pages. Collectively these tables give an indication of the extent of compliance or non-compliance by the client bodies.

However it should be noted that it is not mandatory for government departments to publish details of tender awards, and the assessment of non-compliance is therefore limited to those clients that have elected to publish details of tender awards in the *Government Tender Bulletins*.

Low levels of compliance (*30% or less*) are seen for:

- Department of Water Affairs
- Department of Agriculture, Rural Development and Land Administration; Mpumalanga
- Department of Education; Free State
- Department of Roads and Transport; Limpopo
- Development Bank of Southern Africa (DBSA)
- Department of Transport; KwaZulu-Natal

Relatively high levels of compliance (*70% or more*) are seen for:

- Department of Public Works; Free State
- Department of Transport and Public Works; Western Cape
- Department of Public Works, Roads and Transport; Mpumalanga
- Department of Public Works; KwaZulu-Natal
- Department of Public Works; Mmabatho

Details of individual tenders are available from the cidb on request.

### Number of Non-Compliant Tender Awards per Quarter

Client	201302	201303	201304	201401
Department of Water Affairs	11		3	2
Development Bank of Southern Africa (DBSA)				19
National Department of Public Works	3	15	1	15
Department of Agriculture and Land Administration; Northern Cape		6		
Department of Agriculture, Rural Development and Land Administration; Mpumalanga				6
Department of Education; Free State		1	13	
Department of Health; KwaZulu-Natal	1		4	
Department of Public Transport, Roads And Works; Johannesburg		4		
Department of Public Works, Roads and Transport; Mpumalanga		10		4
Department of Public Works; KwaZulu-Natal	3	2	3	6
Department of Public Works; Limpopo	4			
Department of Public Works; Mmabatho				3
Department of Roads and Public Works; Eastern Cape		1		
Department of Roads and Transport; Limpopo	24		18	
Department of Transport and Public Works; Western Cape	4			
Department of Transport; KwaZulu-Natal	30	28	29	30

### Number of Compliant Tender Awards per Quarter

Client	201302	201303	201304	201401
Department of Agriculture and Rural Development			2	
Development Bank of Southern Africa (DBSA)				2
National Department of Public Works	8	1	9	21
Department of Agriculture and Land Administration; Northern Cape		6		
Department of Agriculture and Rural Development; Gauteng		1		
Department of Education; Gauteng	5			
Department of Public Works, Roads and Transport; Mpumalanga		95		14
Department of Public Works; Free State		1	7	
Department of Public Works; KwaZulu-Natal	13	12	6	3
Department of Public Works; Limpopo	7			
Department of Public Works; Mmabatho			1	6
Department of Roads and Public Works; Eastern Cape		4		
Department of Transport and Public Works; Western Cape	150	36		
Department of Transport; KwaZulu-Natal	4	7	3	

### Tender Awards Compliance Ratio (%)

Client Description	Number of Tenders	Compliance Ratio
Department of Water Affairs	16	0%
Development Bank of Southern Africa (DBSA)	21	10%
National Department of Public Works	73	53%
Department of Agriculture and Land Administration; Northern Cape	12	50%
Department of Agriculture, Rural Development and Land Administration; Mpumalanga	6	0%
Department of Education; Free State	14	0%
Department of Public Works, Roads and Transport; Mpumalanga	123	89%
Department of Public Works; Free State	8	100%
Department of Public Works; KwaZulu-Natal	48	71%
Department of Public Works; Limpopo	11	64%
Department of Public Works; Mmabatho	10	70%
Department of Roads and Transport; Limpopo	42	0%
Department of Transport and Public Works; Western Cape	190	98%
Department of Transport; KwaZulu-Natal	131	11%

Indicators of non-compliance with the requirements for the award of tenders is given on the following page, in which the number of tender notices recorded on iTender/RoP which have not been recorded as being awarded on iTender/RoP are given (other than those recorded as being cancelled, etc.).

These indicators suggest high levels of non-compliance with requirements of the registration of tender awards for:

- National Department of Public Works
- Department of Infrastructure Development; Gauteng
- Ethekwini Metropolitan Municipality (EMM)
- Independent Development Trust (IDT)
- Ekurhuleni Metropolitan Municipality (EMM)

**Number of Tender Notices Recorded on iTender/RoP not Awarded per Quarter**

<b>Client</b>	<b>201002</b>	<b>201003</b>	<b>201004</b>	<b>201101</b>	<b>201102</b>	<b>201103</b>	<b>201104</b>	<b>201201</b>	<b>201202</b>	<b>201203</b>	<b>201204</b>	<b>201301</b>
Independent Development Trust (IDT)			7		1	3	8	2		2	114	
National Department of Public Works	5	1	21	7	4	31	62	34	51	90	49	25
Transnet Capital Projects						4	1	4	2		19	
Transnet Property	8	1	2	15	4	1	10	1		2	4	3
Transnet Rail Engineering						1	5	18	1	6	1	
Department of Infrastructure Development; Gauteng						36	58	21	3	25	17	5
Department of Public Transport, Roads And Works; Johannesburg			4	3	20	1	11	11	1	11	3	4
Department of Public Works; Eastern Cape	5	1	1	5	5	10	7	2	4	6	12	11
Department of Public Works; KwaZulu-Natal		4	3	3	3	5	2	2	10	13		2
Department of Rural Development and Land Reform; Free State						1	13	45	2	3	25	6
Department of Rural Development and Land Reform; KwaZulu-Natal						10	7	1		4	11	3
Department of Rural Development and Land Reform; Limpopo						1	13	45	2	3	25	6
Department of Transport and Public Works; Western Cape	7	6	14		2	8	3	1	2	6	1	8
Department of Transport; KwaZulu-Natal						1	2	13	8	15	16	1
City of Cape Town Metropolitan Municipality (CCTMM)	1	1	3	1	1	1	2	3	2	7	5	9
City of Johannesburg Metropolitan Municipality (CJMM)			2		1		5	1		3	21	12
Ekurhuleni Metropolitan Municipality (EMM)	2	5	13	6	14	10	23	18	5	7	17	13
Ethekewini Metropolitan Municipality (EMM)	3	4	3	4	14	8		1		22	43	53
Rand Water						4	2	6	12	9		

Further indicators of non-compliance with the requirements for the award of tenders is given on the following page, in which the number of tender notices obtained from *Government Tender Bulletins* and other sources and which have not been recorded as being awarded on iTender/RoP are given. (Note that some tenders may have been cancelled or delayed – but this is not reflected here.)

High levels of non-compliance with requirements of the registration of tender awards is suggested for:

- Department of Transport; KwaZulu-Natal
- Department of Infrastructure Development; Gauteng
- Department of Public Works; KwaZulu-Natal
- National Department of Public Works
- Department of Roads and Public Works; Eastern Cape
- Independent Development Trust (IDT)
- Ekurhuleni Metropolitan Municipality (EMM)
- Coega Development Corporation (Coega)
- Ethekwini Metropolitan Municipality (EMM)
- Department of Public Works, Roads and Transport; North West
- The South African National Roads Agency Ltd
- Department of Public Works; Limpopo



### Number of Tender Notices from Tender Bulletins and Other Sources not Awarded per Quarter

Client	201201	201202	201203	201204	201301
Independent Development Trust (IDT)				87	3
National Department of Public Works	25	32	45	9	15
The South African National Roads Agency Ltd	8	7	25	12	9
Department of Education; North-West	2			23	
Department of Health and Social Development; Limpopo				30	
Department of Infrastructure Development; Gauteng	75	18	17	20	13
Department of Public Works, Roads and Transport; Mpumalanga	4	13		5	5
Department of Public Works, Roads and Transport; North West	7	1	2	44	9
Department of Public Works; KwaZulu-Natal	7	14	30	55	29
Department of Public Works; Limpopo				19	37
Department of Roads and Public Works; Eastern Cape	37	18	17	30	15
Department of Roads and Transport; Limpopo	16				16
Department of Rural Development and Agrarian Reform; Eastern Cape		11	20	3	
Department of Rural Development and Land Reform; Free State	26			6	3
Department of Transport and Public Works; Western Cape	3	4	13	17	6
Department of Transport, Roads and Public Works; Northern Cape	2	1		14	11
Department of Transport; KwaZulu-Natal	55	140	155	5	88
City of Cape Town Metropolitan Municipality (CCTMM)	7	4	12	9	15
City of Johannesburg Metropolitan Municipality (CJMM)	2		3	20	12
City of Tshwane Metropolitan Municipality (CTMM)	9	17	15	2	4
Coega Development Corporation (Coega)	15	13	23		21
Ekurhuleni Metropolitan Municipality (EMM)	16	2	9	34	20
Ethekewini Metropolitan Municipality (EMM)	20	4	9	3	36
Johannesburg Development Agency	7	5	2	12	10





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