



DEVELOPMENT THROUGH PARTNERSHIP

Compliance Monitor  
Register of Projects



Quarter  
2014

3



## CIDB iTENDER/ROP COMPLIANCE MONITOR; OCTOBER 2014

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## CIDB iTENDER/ROP COMPLIANCE MONITOR; JULY 2014

The cidb *iTender/RoP Compliance Monitor* provides indicators of the level of compliance and non-compliance with the iTender/Register of Projects by client bodies. These indicators can be used by clients to verify their non-compliance with the cidb regulations, and for the cidb to support enforcement actions and sanctions.

This *Compliance Monitor* is being rolled-out incrementally, and currently focuses on:

- selected national and provincial infrastructure departments;
- public entities;
- Metropolitan Councils; and
- selected high capacity municipalities.

The *Compliance Monitor* will be extended to additional local authorities in due course.

### 1. Introduction

Information on tender notices, tender awards, and project closure is of paramount importance to the cidb, and provides the basis, amongst others, for:

- gathering reliable information on public sector construction expenditure, at a provincial level and at various tender Grades;
- assessing supply and demand in the construction industry;
- promoting and increasing transparency and accountability in construction procurement;
- monitoring and assessing the level of expenditure (through main contracts) on black-, women- and youth-owned construction enterprises; and
- monitoring compliance with and the impact of cidb Best Practices.

The Construction Industry Development Regulations of 2004, as amended, were developed in terms of the CIDB Act 38 of 2000 to support the above objectives. In terms of these Regulations, employers in the public sector must comply with requirements for project registration, award and closure as follows:

- a) for the public sector, on projects of which the value exceeds R200 000.00; or
- b) for a public entity listed in Schedule 2 of the Public Finance Management Act, on projects of which the value exceeds R10 million.

Specifically, in terms of the CID Regulations, employers (or clients) must comply with the following:

- a) registration of employers and employer's representatives on the cidb *Register of Projects* in terms of Clause 20;
- b) advertisement of tender invitations cidb *iTender/Register of Projects* in terms of Clause 38(6) (transitional measure);
- c) registration of the tender award in terms of Clause 18; and
- d) contract completion or cancellation in terms of Clause 21, once the transitional measures have been removed.

In the case of the public sector organisations and public entities, non-compliance with the cidb Regulations must in terms of Clause 21(4) be reported to the Auditor General, and can also result in fines being applied.

It is the cidb's aim and objective that this *Compliance Monitor* will contribute to improving compliance with the cidb Regulations with regard to the registration of tender notices, tender

awards and contract completion – and thereby contributing to a better understanding of public sector infrastructure spend and the development of the construction industry.

## 2. Background and Analysis

The background and key assumptions used in developing and in interpreting the cidb *iTender/RoP Compliance Monitor* are highlighted below.

### 2.1 Tender Notices

In addition to the cidb requirement that tender advertisements are to be recorded on the cidb *iTender/Register of Projects*, it is a National Treasury requirement that all public sector and public entities tenders are advertised in the *Government Tender Bulletins*. Details of advertised tenders have therefore been obtained from the *Government Tender Bulletins* as well as online sources such as *Online Tenders* and *Tenderscan* (their support is gratefully acknowledged).

Details of non-compliance with the cidb has then been obtained by comparing tender notices recorded within the cidb *iTender/Register of Projects* and those recorded in the *Government Tender Bulletins* and the online sources consulted. As the *Government Tender Bulletins* and the online tender scanning services provide a relatively comprehensive picture of all public sector and public entity tenders, the assessment of non-compliance is relatively comprehensive.

Notwithstanding this, the cidb views the details of non-compliance reported on in this *Compliance Monitor* as indicators only, and it is the cidb's stance that the clients have the responsibility to provide evidence of mis-interpretation of non-compliance to the cidb.

Note that in this regard, inconsistencies do arise in the indicators of non-compliance where differences occur in the tender numbers on the cidb *iTender/Register of Projects* and in the government gazette or other tender sources, such as:

- xxxx12/13(A) and xxxx12/13A
- xxxx:12/13 and xxxx-12/13

Such differences should be brought to the attention of the cidb, and the cidb will endeavour to make the necessary changes.

### 2.2 Tender Awards

Details of tender awards (or contract awards) are obtained from the *Government Tender Bulletins* and compared with the tender awards recorded on the cidb *iTender/Register of Projects*. It is however not a requirement that all public sector and public entities contract awards are recorded in the *Government Tender Bulletins*, and the assessment of compliance with the recording of contract awards in the cidb *iTender/Register of Projects* is therefore not comprehensive.

The following indicators of non-compliance with the cidb requirements for registering tender awards on the cidb *iTender/Register of Projects* are used in the Compliance Monitor:

- i tender awards recorded in the *Government Tender Bulletins*, but not recorded in the cidb *iTender/Register of Projects*;
- ii tender notices recorded in the cidb *iTender/Register of Projects*, but not recorded in the cidb *iTender/Register of Projects* as tender awards; and
- iii tender notices recorded on sources other than *iTender/Register of Projects*, but not recorded in the cidb *iTender/Register of Projects* as tender awards.

Items (ii) and (iii) above are clearly only indicators of non-compliance, and do not take into account the non-award or cancellation of tenders, etc. Notwithstanding this, items (ii) and (iii) are however important indicators, and it is the cidb's stance that the clients have the responsibility to provide evidence of mis-interpretation of non-compliance to the cidb.

### *2.3 Contract Completion*

Indicators of non-compliance with cidb requirements for recording of contract completion and/or contract termination will be included in due course.



### 3. Tender Notices

Details of the number of tender notices for selected public sector organisations and public entities that are recorded in *Government Tender Bulletins* but not recorded on cidb *iTender/Register of Projects* for the period 2013Q4 to 2014Q3 is shown on the following pages. In addition, details of the number of tender notices for selected public sector organisations and public entities recorded in *Government Tender Bulletins* which are also recorded on cidb *iTender/Register of Projects* is also shown. Collectively these tables give an indication of the extent of compliance or non-compliance by the client bodies.

The following clients are largely not using the cidb *iTender/Register of Projects* (40% compliance or less):

- City of Tshwane Metropolitan Municipality (CTMM)
- Department of Transport; KwaZulu-Natal
- Department of Health; KwaZulu-Natal
- Eskom Holdings Limited
- Bojanala Platinum District Municipality
- Johannesburg Social Housing Company
- Uthungulu District Municipality
- Buffalo City Local Municipality (BCLM)

Clients with the highest rate of compliance (90% or greater) include:

- Transnet Rail Engineering
- Department of Health; Free State
- Department of Health; Mmabatho
- Department of Public Works; Free State
- Department of Public Works; Mmabatho
- Department of Roads and Transport; Limpopo
- Department of Rural Development and Land Reform; Free State
- Department of Rural Development and Land Reform; KwaZulu-Natal
- Department of Transport, Roads and Public Works; Northern Cape
- City of Johannesburg Metropolitan Municipality (CJMM)
- Joburg Market (Pty) Ltd
- Johannesburg Roads Agency (JRA)
- Johannesburg Water
- Pikitup Johannesburg (SOC) Ltd
- Breede Valley Local Municipality
- Emfuleni Local Municipality
- Moghaka Local Municipality
- Department of Education; Western Cape
- Department of Education; Limpopo
- Department of Rural Development and Land Reform; Limpopo
- National Department of Public Works
- Department of Roads and Public Works; Eastern Cape
- Department of Education; Free State
- South African National Parks
- Department of Public Works; Limpopo
- Department of Transport and Public Works; Western Cape
- Transnet Capital Projects
- Department of Public Works, Roads and Transport; North West
- Department of Education; North-West
- Mangaung Local Municipality

Details of individual tenders are available from the cidb on request.

## Number of Non-Compliant Tender Notices per Quarter

Client	201304	201401	201402	201403
Airports Company South Africa Limited (ACSA)	4	1		
Department of Water Affairs			4	5
Development Bank of Southern Africa (DBSA)	24	1		1
Eskom Holdings Limited	1	7	6	5
Independent Development Trust (IDT)	11	13	1	9
National Department of Public Works	5		5	1
South African National Parks	1		1	
The South African National Roads Agency Ltd	5	2	3	4
Transnet Capital Projects	1			
Transnet Freight Rail		1	1	
Transnet National Ports Authority	1			
Department of Agriculture and Land Administration; Northern Cape	3	1	1	
Department of Agriculture; Limpopo			2	
Department of Education; Free State	6	1	1	1
Department of Education; Limpopo		1		
Department of Education; North-West				2
Department of Education; Western Cape	1	1		
Department of Health; KwaZulu-Natal	14	9	5	12
Department of Infrastructure Development; Gauteng	4	5	1	9
Department of Police, Roads and Transport; Free State	1	6	2	
Department of Public Transport, Roads And Works; Johannesburg	1	8		
Department of Public Works, Roads and Transport; Mpumalanga	9	4	4	
Department of Public Works, Roads and Transport; North West	1			
Department of Public Works; KwaZulu-Natal	37	14	13	19
Department of Public Works; Limpopo			1	
Department of Roads and Public Works; Eastern Cape	2	2	3	
Department of Rural Development and Agrarian Reform; Eastern Cape	5		4	1
Department of Rural Development and Land Reform; Limpopo			1	
Department of Sport and Recreation; KwaZulu-Natal	1			
Department of Transport and Public Works; Western Cape	2			1
Department of Transport; KwaZulu-Natal	69	45	196	6
Buffalo City Local Municipality (BCLM)	7	2	3	14
City of Cape Town Metropolitan Municipality (CCTMM)	3	1	4	4
City of Tshwane Metropolitan Municipality (CTMM)	4	1	1	5
City Power Johannesburg (Soc) Ltd			1	4
Coega Development Corporation (Coega)	1		9	
Ekurhuleni Metropolitan Municipality (EMM)			4	7
Ethekekwini Metropolitan Municipality (EMM)	35	8	6	7
Johannesburg City Parks	1	2	3	2
Johannesburg Development Agency	16	1	2	5
Johannesburg Social Housing Company	3	3		
Mandela Bay Development Agency (MBDA)		1		2
Mangaung Local Municipality	2			4
Nelson Mandela Bay Municipality (NMBM)	5	3	4	
Rand Water	1		2	
Roads Agency Limpopo	2	10	1	3
Umgeni Water		2	4	1
Bojanala Platinum District Municipality	1	3		
Uthungulu District Municipality	3	1	2	1

## Number of Compliant Tender Notices per Quarter

Client	201304	201401	201402	201403
Airports Company South Africa Limited (ACSA)			3	2
Department of Water Affairs	1	1	3	2
Development Bank of Southern Africa (DBSA)	3	52	7	
Eskom Holdings Limited		1	6	
Independent Development Trust (IDT)	184	16	21	10
National Department of Public Works	138	43	75	32
South African National Parks	11	6	7	12
The South African National Roads Agency Ltd	23	11	16	36
Transnet Capital Projects	6	4	5	1
Transnet Freight Rail	2	3	4	2
Transnet National Ports Authority	2		1	2
Transnet Rail Engineering		1	1	
Department of Agriculture and Land Administration; Northern Cape	3		20	13
Department of Agriculture; Limpopo	3			
Department of Education; Free State	125	51	23	16
Department of Education; Limpopo		32	1	
Department of Education; North-West	15	4		7
Department of Education; Western Cape		25	136	5
Department of Health; Free State	5	2	9	7
Department of Health; KwaZulu-Natal	4	3	3	1
Department of Health; Mbabatho	1			3
Department of Infrastructure Development; Gauteng	44	10	5	53
Department of Police, Roads and Transport; Free State				7
Department of Public Transport, Roads And Works; Johannesburg	5	6		
Department of Public Works, Roads and Transport; Mpumalanga	2	5	9	1
Department of Public Works, Roads and Transport; North West	9	1	2	4
Department of Public Works; Free State	13	1	1	2
Department of Public Works; KwaZulu-Natal	12	10	36	30
Department of Public Works; Limpopo	13	4	1	
Department of Public Works; Mbabatho	1		8	
Department of Roads and Public Works; Eastern Cape	56	26	65	25
Department of Roads and Transport; Limpopo	47			11
Department of Rural Development and Agrarian Reform; Eastern Cape		7	2	
Department of Rural Development and Land Reform; Free State	3	3		2
Department of Rural Development and Land Reform; KwaZulu-Natal	4	5		6
Department of Rural Development and Land Reform; Limpopo	16	6	7	
Department of Sport and Recreation; KwaZulu-Natal	1			
Department of Transport and Public Works; Western Cape	35	4	6	5
Department of Transport, Roads and Public Works; Northern Cape	9	15		
Department of Transport; KwaZulu-Natal	19	15	10	6
Buffalo City Local Municipality (BCLM)	3	2	2	8
City of Cape Town Metropolitan Municipality (CCTMM)	20	34	2	13
City of Johannesburg Metropolitan Municipality (CJMM)		4		
City Power Johannesburg (Soc) Ltd	3			9
Coega Development Corporation (Coega)	9	9	8	12
Ekurhuleni Metropolitan Municipality (EMM)	22	13	1	1
Eithekweni Metropolitan Municipality (EMM)	53	56	46	20
Joburg Market (Pty) Ltd	7	1	3	
Johannesburg City Parks	8	8	10	9
Johannesburg Development Agency	2	1	6	8
Johannesburg Roads Agency (JRA)	17	4	7	22
Johannesburg Social Housing Company			3	
Johannesburg Water	12	6	12	2
Mandela Bay Development Agency (MBDA)	1	1	2	4
Mangaung Local Municipality	9	7	20	37
Nelson Mandela Bay Municipality (NMBM)		2		12
Pikitup Johannesburg (SOC) Ltd	1	8	2	
Rand Water	4	7	4	9
Roads Agency Limpopo				15
Umgeni Water	1	3	10	7
Bojanala Platinum District Municipality				2
Breede Valley Local Municipality	2	2	2	1
Emfuleni Local Municipality			9	2

Client	201304	201401	201402	201403
Moghaka Local Municipality	5			
Uthungulu District Municipality	1	2		1

## Tender Notices Compliance Ratio (%)

Client Description	Number of Tenders	Number non-compliant	Compliance Ratio
Airports Company South Africa Limited (ACSA)	10	5	50%
Department of Water Affairs	16	9	44%
Development Bank of Southern Africa (DBSA)	88	26	70%
Eskom Holdings Limited	26	19	27%
Independent Development Trust (IDT)	265	34	87%
National Department of Public Works	299	11	96%
South African National Parks	38	2	95%
The South African National Roads Agency Ltd	100	14	86%
Transnet Capital Projects	17	1	94%
Transnet Freight Rail	13	2	85%
Transnet National Ports Authority	6	1	83%
Transnet Rail Engineering	2	0	100%
Department of Agriculture and Land Administration; Northern Cape	41	5	88%
Department of Education; Free State	224	9	96%
Department of Education; Limpopo	34	1	97%
Department of Education; North-West	28	2	93%
Department of Education; Western Cape	168	2	99%
Department of Health; Free State	23	0	100%
Department of Health; KwaZulu-Natal	51	40	22%
Department of Health; Mmabatho	4	0	100%
Department of Infrastructure Development; Gauteng	131	19	85%
Department of Police, Roads and Transport; Free State	16	9	44%
Department of Public Transport, Roads And Works; Johannesburg	20	9	55%
Department of Public Works, Roads and Transport; Mpumalanga	34	17	50%
Department of Public Works, Roads and Transport; North West	17	1	94%
Department of Public Works; Free State	17	0	100%
Department of Public Works; KwaZulu-Natal	171	83	51%
Department of Public Works; Limpopo	19	1	95%
Department of Public Works; Mmabatho	9	0	100%
Department of Roads and Public Works; Eastern Cape	179	7	96%
Department of Roads and Transport; Limpopo	58	0	100%
Department of Rural Development and Land Reform; Free State	8	0	100%
Department of Rural Development and Land Reform; KwaZulu-Natal	15	0	100%
Department of Rural Development and Land Reform; Limpopo	30	1	97%
Department of Sport and Recreation; KwaZulu-Natal	2	1	50%
Department of Transport and Public Works; Western Cape	53	3	94%
Department of Transport, Roads and Public Works; Northern Cape	24	0	100%
Department of Transport; KwaZulu-Natal	366	316	14%
Buffalo City Local Municipality (BCLM)	41	26	37%
City of Cape Town Metropolitan Municipality (CCTMM)	81	12	85%
City of Johannesburg Metropolitan Municipality (CJMM)	4	0	100%
City of Tshwane Metropolitan Municipality (CTMM)	11	11	0%
City Power Johannesburg (Soc) Ltd	17	5	71%
Coega Development Corporation (Coega)	48	10	79%
Ekurhuleni Metropolitan Municipality (EMM)	48	11	77%
Ethekwini Metropolitan Municipality (EMM)	231	56	76%
Joburg Market (Pty) Ltd	11	0	100%
Johannesburg City Parks	43	8	81%
Johannesburg Development Agency	41	24	41%
Johannesburg Roads Agency (JRA)	50	0	100%
Johannesburg Social Housing Company	9	6	33%
Johannesburg Water	32	0	100%
Mandela Bay Development Agency (MBDA)	11	3	73%
Mangaung Local Municipality	79	6	92%

<b>Client Description</b>	<b>Number of Tenders</b>	<b>Number non-compliant</b>	<b>Compliance Ratio</b>
Nelson Mandela Bay Municipality (NMBM)	26	12	54%
Pikitup Johannesburg (SOC) Ltd	11	0	100%
Rand Water	27	3	89%
Roads Agency Limpopo	31	16	48%
Umgeni Water	28	7	75%
Bojanala Platinum District Municipality	6	4	33%
Breede Valley Local Municipality	7	0	100%
Emfuleni Local Municipality	11	0	100%
Moghaka Local Municipality	5	0	100%
Uthungulu District Municipality	11	7	36%

#### 4. Tender Awards

The number of tender awards for selected public sector organisations and public entities recorded in *Government Tender Bulletins* but not recorded on cidb *iTender/Register of Projects* for the period 2013Q4 to 2014Q3 is shown on the following pages. The number of tender awards for selected public sector organisations and public entities recorded in *Government Tender Bulletins* which are also recorded on cidb *iTender/Register of Projects* is also shown on the following pages. Collectively these tables give an indication of the extent of compliance or non-compliance by the client bodies.

However it should be noted that it is not mandatory for government departments to publish details of tender awards, and the assessment of non-compliance is therefore limited to those clients that have elected to publish details of tender awards in the *Government Tender Bulletins*.

Low levels of compliance (*30% or less*) are seen for:

- Department of Water Affairs
- Department of Agriculture, Rural Development and Land Administration; Mpumalanga
- Department of Education; Free State
- Department of Health; KwaZulu-Natal
- Department of Roads and Transport; Limpopo
- Development Bank of Southern Africa (DBSA)
- Department of Health; Free State

Relatively high levels of compliance (*70% or more*) are seen for:

- Department of Public Works; Free State
- Department of Transport and Public Works; Western Cape
- Department of Roads and Public Works; Eastern Cape
- National Department of Public Works
- Department of Public Works; Mmabatho

Details of individual tenders are available from the cidb on request.

### Number of Non-Compliant Tender Awards per Quarter

Client	201304	201401	201402	201403
Department of Water Affairs	3	2	1	1
Development Bank of Southern Africa (DBSA)		19		
National Department of Public Works	1	31	4	13
South African Police Services			4	4
Department of Agriculture, Rural Development and Land Administration; Mpumalanga		6		
Department of Education; Free State	19		2	7
Department of Health; Free State	2	2	1	
Department of Health; KwaZulu-Natal	4	2		1
Department of Health; Western Cape			1	
Department of Public Works, Roads and Transport; Mpumalanga		4	2	7
Department of Public Works; KwaZulu-Natal	3	5	10	7
Department of Public Works; Mmabatho		3		
Department of Roads and Public Works; Eastern Cape	6	6		3
Department of Roads and Transport; Limpopo	9			
Department of Transport and Public Works; Western Cape			1	1
Department of Transport, Roads and Public Works; Northern Cape			20	
Department of Transport; KwaZulu-Natal	7	29	16	4

### Number of Compliant Tender Awards per Quarter

Client	201304	201401	201402	201403
Department of Agriculture and Rural Development	2			
Development Bank of Southern Africa (DBSA)		2		
National Department of Public Works	9	53	49	26
South African Police Services		4	10	1
Department of Health; Free State		1		
Department of Human Settlements; Western Cape			1	
Department of Public Works, Roads and Transport; Mpumalanga		14		
Department of Public Works; Free State	7			
Department of Public Works; KwaZulu-Natal	6	5	12	9
Department of Public Works; Mmabatho	1	6		
Department of Roads and Public Works; Eastern Cape	47	19	8	4
Department of Sports, Arts, Culture and Recreation; Gauteng			4	
Department of Transport and Public Works; Western Cape			20	26
Department of Transport, Roads and Public Works; Northern Cape			32	
Department of Transport; KwaZulu-Natal	39	3	3	11



### Tender Awards Compliance Ratio (%)

Client Description	Number of Tenders	Number of non-compliant	Compliance Ratio
Department of Water Affairs	7	7	0%
Development Bank of Southern Africa (DBSA)	21	19	10%
National Department of Public Works	186	49	74%
South African Police Services	23	8	65%
Department of Agriculture, Rural Development and Land Administration; Mpumalanga	6	6	0%
Department of Education; Free State	28	28	0%
Department of Health; Free State	6	5	17%
Department of Health; KwaZulu-Natal	7	7	0%
Department of Public Works, Roads and Transport; Mpumalanga	27	13	52%
Department of Public Works; Free State	7	0	100%
Department of Public Works; KwaZulu-Natal	57	25	56%
Department of Public Works; Mmabatho	10	3	70%
Department of Roads and Public Works; Eastern Cape	93	15	84%
Department of Roads and Transport; Limpopo	9	9	0%
Department of Transport and Public Works; Western Cape	48	2	96%
Department of Transport, Roads and Public Works; Northern Cape	52	20	62%
Department of Transport; KwaZulu-Natal	112	56	50%

Indicators of non-compliance with the requirements for the award of tenders is given on the following page, in which the number of tender notices recorded on iTender/RoP which have not been recorded as being awarded on iTender/RoP are given (other than those recorded as being cancelled, etc.).

These indicators suggest high levels of non-compliance with requirements of the registration of tender awards for:

- National Department of Public Works
- Department of Infrastructure Development; Gauteng
- Ethekwini Metropolitan Municipality (EMM)
- Independent Development Trust (IDT)
- Department of Rural Development and Land Reform; Free State
- Department of Rural Development and Land Reform; Limpopo

**Number of Tender Notices Recorded on iTender/RoP not Awarded per Quarter**

<b>Client</b>	<b>201004</b>	<b>201101</b>	<b>201102</b>	<b>201103</b>	<b>201104</b>	<b>201201</b>	<b>201202</b>	<b>201203</b>	<b>201204</b>	<b>201301</b>	<b>201302</b>	<b>201303</b>
Department of Water Affairs				1	3	4	4	1	1	5	13	2
Independent Development Trust (IDT)	7		1	3	8	2		2	114		31	4
National Department of Public Works	19	7	4	24	38	33	38	71	33	20	23	23
Transnet Capital Projects				4	1	4	2		19			
Transnet Property	2	15	4	1	10	1		2	4	3	26	1
Transnet Rail Engineering				1	5	18	1	6	1			3
Department of Education; Free State											16	22
Department of Infrastructure Development; Gauteng				36	58	21	3	25	17	5		29
Department of Roads and Public Works; Eastern Cape	1	5	5	10	7	2	4	6	10	6	18	7
Department of Rural Development and Land Reform; Free State				1	13	45	2	3	25	6	3	2
Department of Rural Development and Land Reform; KwaZulu-Natal				10	7	1		4	11	3		
Department of Rural Development and Land Reform; Limpopo				1	13	45	2	3	25	6	3	2
Department of Transport and Public Works; Western Cape	14		2	8	3	1	2	6	1	6	8	4
City of Cape Town Metropolitan Municipality (CCTMM)	3	1	1	1	2	3	2	7	5	9	2	2
Ekurhuleni Metropolitan Municipality (EMM)	13	6	14	10	23	18	1	1	8	4		
Ethekewini Metropolitan Municipality (EMM)	3	4	14	8		1		22	43	53	27	
Rand Water				4	2	6	12	9			2	8
Emfuleni Local Municipality		4	4	7	2	11	3	3	7	6	4	16

Further indicators of non-compliance with the requirements for the award of tenders is given on the following page, in which the number of tender notices obtained from *Government Tender Bulletins* and other sources and which have not been recorded as being awarded on iTender/RoP are given. (Note that some tenders may have been cancelled or delayed – but this is not reflected here.)

High levels of non-compliance with requirements of the registration of tender awards is suggested for:

- Department of Transport; KwaZulu-Natal
- Independent Development Trust (IDT)
- Department of Public Works; KwaZulu-Natal
- Department of Public Works, Roads and Transport; North West
- Department of Roads and Public Works; Eastern Cape
- Ethekwini Metropolitan Municipality (EMM)
- The South African National Roads Agency Ltd
- Department of Infrastructure Development; Gauteng
- National Department of Public Works
- Ekurhuleni Metropolitan Municipality (EMM)
- Coega Development Corporation (Coega)
- Department of Education; Free State
- Department of Public Works; Limpopo

### Number of Tender Notices from Tender Bulletins and Other Sources not Awarded per Quarter

Client	201203	201204	201301	201302	201303
Eskom Holdings Limited		7	5	10	26
Independent Development Trust (IDT)		87	3	98	59
National Department of Public Works	45	9	14	7	13
The South African National Roads Agency Ltd	25	12	8	8	46
Department of Education; Free State				21	45
Department of Education; North-West		23		16	3
Department of Health; KwaZulu-Natal	12		12	9	15
Department of Infrastructure Development; Gauteng	17	20	13		49
Department of Public Transport, Roads And Works; Johannesburg			3	40	3
Department of Public Works, Roads and Transport; North West	2	44	9	56	12
Department of Public Works; KwaZulu-Natal	30	55	29	21	18
Department of Public Works; Limpopo		19	37		9
Department of Roads and Public Works; Eastern Cape	17	30	15	19	31
Department of Rural Development and Agrarian Reform; Eastern Cape	20	3		12	1
Department of Rural Development and Land Reform; KwaZulu-Natal	2	5	3	5	27
Department of Transport and Public Works; Western Cape	13	17	6	9	2
Department of Transport, Roads and Public Works; Northern Cape		14	11	18	5
Department of Transport; KwaZulu-Natal	130	4	84	135	88
City of Cape Town Metropolitan Municipality (CCTMM)	12	9	14	4	2
City of Johannesburg Metropolitan Municipality (CJMM)	3	20	12		
City of Tshwane Metropolitan Municipality (CTMM)	15	2	4	9	8
Coega Development Corporation (Coega)	23		21	17	6
Ekurhuleni Metropolitan Municipality (EMM)	4	34	20	12	9
Ethekwini Metropolitan Municipality (EMM)	9	3	36	29	23
Johannesburg Development Agency	2	12	10	3	7
Johannesburg Water	3	7	4	12	6





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