



DEVELOPMENT THROUGH PARTNERSHIP

Compliance Monitor
Register of Projects



Quarter
2015

4

CIDB iTENDER/ROP COMPLIANCE MONITOR; JANUARY 2016

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The cidb *iTender/RoP Compliance Monitor* provides indicators of the level of compliance and non-compliance with the iTender/Register of Projects by client bodies. These indicators can be used by clients to verify their non-compliance with the cidb regulations, and for the cidb to support enforcement actions and sanctions.

This *Compliance Monitor* is being rolled-out incrementally, and currently focuses on:

- selected national and provincial infrastructure departments;
- public entities; and
- Metropolitan Councils.

The *Compliance Monitor* will be extended to additional local authorities in due course.

1. Introduction

Information on tender notices, tender awards, and project closure is of paramount importance to the cidb, and provides the basis, amongst others, for:

- gathering reliable information on public sector construction expenditure, at a provincial level and at various tender Grades;
- assessing supply and demand in the construction industry;
- promoting and increasing transparency and accountability in construction procurement;
- monitoring and assessing the level of expenditure (through main contracts) on black-, women- and youth-owned construction enterprises; and
- monitoring compliance with and the impact of cidb Best Practices.

The Construction Industry Development Regulations of 2004, as amended, were developed in terms of the CIDB Act 38 of 2000 to support the above objectives. In terms of these Regulations, employers in the public sector must comply with requirements for project registration, award and closure as follows:

- a) for the public sector, on projects of which the value exceeds R200 000.00; or
- b) for a public entity listed in Schedule 2 of the Public Finance Management Act, on projects of which the value exceeds R10 million.

Specifically, in terms of the CID Regulations, employers (or clients) must comply with the following:

- a) registration of employers and employer's representatives on the cidb *Register of Projects* in terms of Clause 20;
- b) advertisement of tender invitations cidb *iTender/Register of Projects* in terms of Clause 38(6) (transitional measure);
- c) registration of the tender award in terms of Clause 18; and
- d) contract completion or cancellation in terms of Clause 21, once the transitional measures have been removed.

In the case of the public sector organisations and public entities, non-compliance with the cidb Regulations must in terms of Clause 21(4) be reported to the Auditor General, and can also result in fines being applied.

It is the cidb's aim and objective that this *Compliance Monitor* will contribute to improving compliance with the cidb Regulations with regard to the registration of tender notices, tender awards and contract completion – and thereby contributing to a better understanding of public sector infrastructure spend and the development of the construction industry.

2. Background and Analysis

The background and key assumptions used in developing and in interpreting the cidb *iTender/RoP Compliance Monitor* are highlighted below.

2.1 Tender Notices

In addition to the cidb requirement that tender advertisements are to be recorded on the cidb *iTender/Register of Projects*, it is a National Treasury requirement that all public sector and public entities tenders are advertised in the *Government Tender Bulletins*. Details of advertised tenders have therefore been obtained from the *Government Tender Bulletins* as well as online sources such as *Online Tenders* and *Tenderscan* (their support is gratefully acknowledged).

Details of non-compliance with the cidb has then been obtained by comparing tender notices recorded within the cidb *iTender/Register of Projects* and those recorded in the *Government Tender Bulletins* and the online sources consulted. As the *Government Tender Bulletins* and the online tender scanning services provide a relatively comprehensive picture of all public sector and public entity tenders, the assessment of non-compliance is relatively comprehensive.

Notwithstanding this, the cidb views the details of non-compliance reported on in this *Compliance Monitor* as indicators only, and it is the cidb's stance that the clients have the responsibility to provide evidence of mis-interpretation of non-compliance to the cidb.

Note that in this regard, inconsistencies do arise in the indicators of non-compliance where differences occur in the tender numbers on the cidb *iTender/Register of Projects* and in the government gazette or other tender sources, such as:

- xxxx12/13(A) and xxxx12/13A
- xxxx:12/13 and xxxx-12/13

Such differences should be brought to the attention of the cidb, and the cidb will endeavour to make the necessary changes.

2.2 Tender Awards

Details of tender awards (or contract awards) are obtained from the *iTender/Register of Projects*. Details of tender notices recorded on iTender/RoP for a period of ninety (90) days and above, but have not been recorded as being awarded on iTender/RoP.

The following indicator of non-compliance with the cidb requirements for registering tender awards on the cidb *iTender/Register of Projects* is used in the *Compliance Monitor*:

- tender notices recorded in the cidb *iTender/Register of Projects*, but not recorded in the cidb *iTender/Register of Projects* as tender awards.

The indicator above is clearly only an indicator of non-compliance, and does not take into account the non-award or cancellation of tenders, etc. Notwithstanding this, the indicator is an important indicator, and it is the cidb's stance that the clients have the responsibility to provide evidence of mis-interpretation of non-compliance to the cidb.

2.3 Contract Completion

Indicators of non-compliance with cidb requirements for recording of contract completion and/or contract termination will be included in due course.

3. Tender Notices

Details of the number of tender notices for selected public sector organisations and public entities that are recorded in *Government Tender Bulletins and other online sources* but not recorded on cidb *iTender/Register of Projects* for the period 2015Q1 to 2015Q4 is shown on the following pages. In addition, details of the number of tender notices for selected public sector organisations and public entities recorded in *Government Tender Bulletins* which are also recorded on cidb *iTender/Register of Projects* is also shown. Collectively these tables give an indication of the extent of compliance or non-compliance by the client bodies.

The following clients are largely not using the cidb *iTender/Register of Projects* (60% compliance or less):

- Department of Water Affairs
- Eskom Holdings Limited
- Department of Health; KwaZulu-Natal
- Department of Education; North-West
- Nelson Mandela Bay Municipality (NMBM)
- Ethekwini Metropolitan Municipality (EMM)
- Department of Infrastructure Development; Gauteng
- Department of Public Works; KwaZulu-Natal

Clients with the highest rate of compliance (95% or greater) include:

- Joburg Market (Pty) Ltd
- Pikitup Johannesburg (SOC) Ltd
- Umgeni Water
- Rand Water
- South African National Parks
- South African Police Services
- Department of Health; Free State
- Department of Human Settlements; Western Cape
- Department of Public Transport, Roads And Works; Johannesburg
- Department of Public Works; Free State
- City of Johannesburg Metropolitan Municipality (CJMM)
- City of Tshwane Metropolitan Municipality (CTMM)
- City of Cape Town Metropolitan Municipality (CCTMM)
- Department of Transport and Public Works; Western Cape
- Department of Rural Development and Land Reform; KwaZulu-Natal
- Lepelle Northern Water
- Independent Development Trust (IDT)
- Department of Public Works, Roads and Transport; North West
- Johannesburg City Parks
- Buffalo City Local Municipality (BCLM)
- National Department of Public Works
- Johannesburg Roads Agency (JRA)
- Johannesburg Water
- Department of Public Works; Mmabatho

Details of individual tenders are available from the cidb on request.

Number of Non-Compliant Tender Notices per Quarter

Client	201501	201502	201503	201504
Bloem Water		1		
Coega Development Corporation (Coega)		1	12	
Johannesburg City Parks		2		
Johannesburg Development Agency		5		1
Johannesburg Roads Agency (JRA)		2		
Johannesburg Social Housing Company	1			
Johannesburg Water		1		
Lepelle Northern Water	1			
Mandela Bay Development Agency (MBDA)		1		1
Roads Agency Limpopo		4		7
Airports Company South Africa Limited (ACSA)	1	1		
Department of Rural Development and Land Reform			12	4
Department of Water Affairs		12		
Development Bank of Southern Africa (DBSA)		8		
Eskom Holdings Limited	1	1	5	5
Independent Development Trust (IDT)		1	1	
National Department of Health	4	3		
National Department of Public Works	6		3	1
The South African National Roads Agency Ltd	5	3	8	5
Transnet Capital Projects	1			
Transnet Freight Rail	1			
Department of Agriculture and Land Administration; Northern Cape	1		6	1
Department of Agriculture; Limpopo		2		
Department of Education; Free State	8			
Department of Education; North-West	12			
Department of Health; KwaZulu-Natal	7	3	3	12
Department of Health; Mmabatho				1
Department of Infrastructure Development; Gauteng	3	23	18	2
Department of Police, Roads and Transport; Free State		1		
Department of Public Works, Roads and Transport; Mpumalanga	1			1
Department of Public Works, Roads and Transport; North West				1
Department of Public Works; KwaZulu-Natal	13	19	75	97
Department of Public Works; Limpopo	2			
Department of Public Works; Mmabatho	1			
Department of Roads and Public Works; Eastern Cape	3	4	4	5
Department of Rural Development and Agrarian Reform; Eastern Cape	1	3	9	3
Department of Rural Development and Land Reform; KwaZulu-Natal			1	
Department of Transport and Public Works; Western Cape	1	1		
Department of Transport; KwaZulu-Natal	60	54	39	23
Buffalo City Local Municipality (BCLM)	1			
Ekurhuleni Metropolitan Municipality (EMM)	7	2	3	
Ethekewini Metropolitan Municipality (EMM)	36	10	15	63
Mangaung Metropolitan Municipality	10			1
Nelson Mandela Bay Municipality (NMBM)	10	3	1	2

Number of Compliant Tender Notices per Quarter

Client	201501	201502	201503	201504
Bloem Water	3	2	4	
Coega Development Corporation (Coega)	2	6	83	1
Joburg Market (Pty) Ltd	6		1	3
Johannesburg City Parks	15	21	8	4
Johannesburg Development Agency	12	5	12	7
Johannesburg Roads Agency (JRA)	2	15	11	10
Johannesburg Social Housing Company	1	4	7	3
Johannesburg Water	5	5	4	4
Lepelle Northern Water	2	23	6	
Mandela Bay Development Agency (MBDA)		4	1	4
Pikitup Johannesburg (SOC) Ltd	4			
Roads Agency Limpopo		17		12
Umgeni Water	1	2	22	3
Airports Company South Africa Limited (ACSA)	1	1	6	
Department of Rural Development and Land Reform	5	12	10	55
Development Bank of Southern Africa (DBSA)		13		
Eskom Holdings Limited			2	
Independent Development Trust (IDT)	3	10	24	23
National Department of Health				12
National Department of Public Works	28	55	33	84
Rand Water	10	5	3	2
South African National Parks	2	7	8	4
South African Police Services	5	5	4	
The South African National Roads Agency Ltd	10	14	33	54
Transnet Capital Projects		1	2	2
Transnet Freight Rail		3		
Department of Agriculture and Land Administration; Northern Cape		24	19	15
Department of Agriculture; Limpopo	2	2	2	5
Department of Education; Free State	7	7	31	8
Department of Education; North-West	5			
Department of Health; Free State	4			4
Department of Health; KwaZulu-Natal	1		3	3
Department of Health; Mmabatho		6	6	
Department of Human Settlements; Western Cape		1	6	1
Department of Infrastructure Development; Gauteng	5	8	20	5
Department of Police, Roads and Transport; Free State			1	2
Department of Public Transport, Roads And Works; Johannesburg	3	19	6	11
Department of Public Works, Roads and Transport; Mpumalanga	7	4	6	12
Department of Public Works, Roads and Transport; North West	11	7	9	
Department of Public Works; Free State	4	4	17	17
Department of Public Works; KwaZulu-Natal	14	22	74	194
Department of Public Works; Limpopo	9			
Department of Public Works; Mmabatho	4		7	7
Department of Roads and Public Works; Eastern Cape	43	66	51	43
Department of Rural Development and Agrarian Reform; Eastern Cape	1	15	9	7
Department of Rural Development and Land Reform; KwaZulu-Natal	2	1	11	26
Department of Transport and Public Works; Western Cape	6	50	14	25
Department of Transport; KwaZulu-Natal	53	80	115	77
Buffalo City Local Municipality (BCLM)	13	2	4	5
City of Cape Town Metropolitan Municipality (CCTMM)	20	23	24	32
City of Johannesburg Metropolitan Municipality (CJMM)	1	9	6	
City of Tshwane Metropolitan Municipality (CTMM)		4	6	1
Ekurhuleni Metropolitan Municipality (EMM)	5	15	9	11
Ethekwini Metropolitan Municipality (EMM)	3	46	16	38
Mangaung Metropolitan Municipality	21	9	16	19
Nelson Mandela Bay Municipality (NMBM)				8

Tender Notices Compliance Ratio (%)

Client Description	Number of Tenders	Number non-Compliant	Compliance Ratio
Bloem Water	10	1	90%
Coega Development Corporation (Coega)	105	13	88%
Joburg Market (Pty) Ltd	10	0	100%
Johannesburg City Parks	50	2	96%
Johannesburg Development Agency	42	6	86%
Johannesburg Roads Agency (JRA)	40	2	95%
Johannesburg Social Housing Company	16	1	94%
Johannesburg Water	19	1	95%
Lepelle Northern Water	32	1	97%
Mandela Bay Development Agency (MBDA)	11	2	82%
Pikitup Johannesburg (SOC) Ltd	4	0	100%
Roads Agency Limpopo	40	11	73%
Umgeni Water	28	0	100%
Airports Company South Africa Limited (ACSA)	10	2	80%
Department of Rural Development and Land Reform	98	16	84%
Department of Water Affairs	12	12	0%
Development Bank of Southern Africa (DBSA)	21	8	62%
Eskom Holdings Limited	14	12	14%
Independent Development Trust (IDT)	62	2	97%
National Department of Health	19	7	63%
National Department of Public Works	210	10	95%
Rand Water	20	0	100%
South African National Parks	21	0	100%
South African Police Services	14	0	100%
The South African National Roads Agency Ltd	132	21	84%
Transnet Capital Projects	6	1	83%
Transnet Freight Rail	4	1	75%
Department of Agriculture and Land Administration; Northern Cape	66	8	88%
Department of Agriculture; Limpopo	13	2	85%
Department of Education; Free State	61	8	87%
Department of Education; North-West	17	12	29%
Department of Health; Free State	8	0	100%
Department of Health; KwaZulu-Natal	32	25	22%
Department of Health; Mmabatho	13	1	92%
Department of Human Settlements; Western Cape	8	0	100%
Department of Infrastructure Development; Gauteng	84	46	45%
Department of Police, Roads and Transport; Free State	4	1	75%
Department of Public Transport, Roads And Works; Johannesburg	39	0	100%
Department of Public Works, Roads and Transport; Mpumalanga	31	2	94%
Department of Public Works, Roads and Transport; North West	28	1	96%
Department of Public Works; Free State	42	0	100%
Department of Public Works; KwaZulu-Natal	508	204	60%
Department of Public Works; Limpopo	11	2	82%
Department of Public Works; Mmabatho	19	1	95%
Department of Roads and Public Works; Eastern Cape	219	16	93%
Department of Rural Development and Agrarian Reform; Eastern Cape	48	16	67%
Department of Rural Development and Land Reform; KwaZulu-Natal	41	1	98%
Department of Transport and Public Works; Western Cape	97	2	98%
Department of Transport; KwaZulu-Natal	501	176	65%
Buffalo City Local Municipality (BCLM)	25	1	96%
City of Cape Town Metropolitan Municipality (CCTMM)	99	0	100%
City of Johannesburg Metropolitan Municipality (CJMM)	16	0	100%
City of Tshwane Metropolitan Municipality (CTMM)	11	0	100%
Ekurhuleni Metropolitan Municipality (EMM)	52	12	77%
Ethekewini Metropolitan Municipality (EMM)	227	124	45%
Mangaung Metropolitan Municipality	76	11	86%
Nelson Mandela Bay Municipality (NMBM)	24	16	33%

4. Tender Awards

Indicators of non-compliance with the requirements for the award of tenders is given on the following page, in which the number of tender notices recorded on iTender/RoP which have not been recorded as being awarded on iTender/RoP for the period 2014Q2 to 2015Q1 are given (other than those recorded as being cancelled, etc.).

These indicators suggest high levels of non-compliance with requirements of the registration of tender awards for:

Low levels of compliance (*40% or less*) are seen for:

- Johannesburg Social Housing Company
- Lepelle Northern Water
- Roads Agency Limpopo
- Developme Department of Transport; KwaZulu-Natal
- Development Bank of Southern Africa (DBSA)
- Transnet National Ports Authority
- Department of Police, Roads and Transport; Free State
- City of Tshwane Metropolitan Municipality (CTMM)
- Ethekwini Metropolitan Municipality (EMM)
- Nelson Mandela Bay Municipality (NMBM)
- Transnet Rail Engineering
- Department of Education; Free State
- Department of Public Transport, Roads And Works; Johannesburg
- Department of Roads and Transport; Limpopo
- Department of Infrastructure Development; Gauteng
- Independent Development Trust (IDT)
- Department of Transport; KwaZulu-Natal
- Department of Health; KwaZulu-Natal
- Johannesburg City Parks

Relatively high levels of compliance (*90% or more*) are seen for:

- Eastern Cape Parks & Tourism Agency
- Joburg Market (Pty) Ltd
- South African Police Services
- Department of Agriculture and Rural Development; Gauteng
- City of Johannesburg Metropolitan Municipality (CJMM)
- Department of Education; Western Cape

Details of individual tenders are available from the cidb on request.

Number of Non-Compliant Tender Awards per Quarter

Client	201402	201403	201404	201501
Bloem Water				1
Coega Development Corporation (Coega)			2	1
Johannesburg City Parks	5	9	3	11
Johannesburg Development Agency	3	3	4	7
Johannesburg Roads Agency (JRA)	1	2	5	1
Johannesburg Social Housing Company	3		1	2
Johannesburg Water	2	5		2
Lepelle Northern Water	7	6	6	4
Pikitup Johannesburg (SOC) Ltd	1			2
Roads Agency Limpopo		18		
Umgeni Water	6	1	1	
Department of Rural Development and Land Reform	4	10	17	3
Development Bank of Southern Africa (DBSA)	4			
Independent Development Trust (IDT)	7	140	2	16
National Department of Public Works	21	19	29	9
Rand Water	3	3	4	6
South African National Parks	1		6	2
Transnet Capital Projects			4	5
Transnet Rail Engineering	15	8	4	3
Department of Agriculture and Land Administration; Northern Cape		1	16	
Department of Education; Free State	33	39	15	8
Department of Education; Western Cape	1	1		
Department of Health; Free State		2		
Department of Health; KwaZulu-Natal	1			1
Department of Health; Mmabatho		2		
Department of Infrastructure Development; Gauteng	5	38	11	4
Department of Police, Roads and Transport; Free State		6	6	
Department of Public Transport, Roads And Works; Johannesburg		2	2	1
Department of Public Works, Roads and Transport; North West		1	16	5
Department of Public Works; Free State		1		
Department of Public Works; KwaZulu-Natal	2	4	6	5
Department of Public Works; Mmabatho	19	16		
Department of Public Works; Nelspruit	1	4	3	
Department of Roads and Public Works; Eastern Cape	14	11	9	17
Department of Roads and Transport; Limpopo		5		
Department of Transport and Public Works; Western Cape	3	16	1	7
Department of Transport; KwaZulu-Natal	9	6	22	28
City of Cape Town Metropolitan Municipality (CCTMM)	2	2	16	12
City of Tshwane Metropolitan Municipality (CTMM)		1	4	
Ekurhuleni Metropolitan Municipality (EMM)	1		1	2
Ethekwini Metropolitan Municipality (EMM)	47	24	108	17
Mangaung Metropolitan Municipality	3	2		5
Nelson Mandela Bay Municipality (NMBM)		19		

Number of Compliant Tender Awards per Quarter

Client	201402	201403	201404	201501
Bloem Water	1		1	
Coega Development Corporation (Coega)	4	12	6	1
Eastern Cape Parks & Tourism Agency	2	4	11	2
Joburg Market (Pty) Ltd	2		1	6
Johannesburg City Parks	6	6	3	1
Johannesburg Development Agency	1	5	7	8
Johannesburg Roads Agency (JRA)	2	8	11	1
Johannesburg Water	1		3	3
Pikitup Johannesburg (SOC) Ltd			4	2
Umgeni Water	5	5	8	1
Department of Rural Development and Land Reform	4	6	19	
Independent Development Trust (IDT)	14	19	9	5
National Department of Public Works	29	66	52	30
Rand Water	2	6	2	2
South African National Parks	5	8	9	
South African Police Services	2	11	32	5
Transnet Capital Projects	10	4	10	5
Transnet Rail Engineering		2		
Department of Agriculture and Land Administration; Northern Cape	25	12	13	
Department of Agriculture and Rural Development; Gauteng		3		
Department of Education; Free State	3	3		
Department of Education; Western Cape	64	8	5	
Department of Health; Free State	9	5	2	1
Department of Health; KwaZulu-Natal		1		
Department of Health; Mmabatho		1	2	
Department of Infrastructure Development; Gauteng		15		
Department of Public Transport, Roads And Works; Johannesburg			1	
Department of Public Works, Roads and Transport; North West	3	5	8	4
Department of Public Works; Free State	1	4	1	2
Department of Public Works; KwaZulu-Natal	41	8	9	7
Department of Public Works; Mmabatho	43	10	1	
Department of Public Works; Nelspruit	3	3	2	6
Department of Roads and Public Works; Eastern Cape	33	24	12	21
Department of Roads and Transport; Limpopo		1		
Department of Transport and Public Works; Western Cape	18	98	56	37
Department of Transport; KwaZulu-Natal				26
City of Cape Town Metropolitan Municipality (CCTMM)	18	20	36	39
City of Johannesburg Metropolitan Municipality (CJMM)	1		4	1
Ekurhuleni Metropolitan Municipality (EMM)	2		3	3
Mangaung Metropolitan Municipality	18	27	1	14

Tender Awards Compliance Indicator (%) (2014Q2 to 2015Q1)

Client Description	Awards	Tenders not Awarded	Compliance Ratio
Bloem Water	2	1	67%
Coega Development Corporation (Coega)	23	3	88%
Eastern Cape Parks & Tourism Agency	19	0	100%
Joburg Market (Pty) Ltd	9	0	100%
Johannesburg City Parks	16	28	36%
Johannesburg Development Agency	21	17	55%
Johannesburg Roads Agency (JRA)	22	9	71%
Johannesburg Social Housing Company	0	6	0%
Johannesburg Water	7	9	44%
Lepelle Northern Water	0	23	0%
Pikitup Johannesburg (SOC) Ltd	6	3	67%
Roads Agency Limpopo	0	18	0%
Umgeni Water	19	8	70%
Department of Rural Development and Land Reform	29	34	46%
Development Bank of Southern Africa (DBSA)	0	4	0%
Independent Development Trust (IDT)	47	165	22%
National Department of Public Works	177	78	69%
Rand Water	12	16	43%
South African National Parks	22	9	71%
South African Police Services	50	0	100%
Transnet Capital Projects	29	9	76%
Transnet National Ports Authority	0	0	0%
Transnet Rail Engineering	2	30	6%
Department of Agriculture and Land Administration; Northern Cape	50	17	75%
Department of Agriculture and Rural Development; Gauteng	3	0	100%
Department of Education; Free State	6	95	6%
Department of Education; Western Cape	77	2	97%
Department of Health; Free State	17	2	89%
Department of Health; KwaZulu-Natal	1	2	33%
Department of Health; Mmabatho	3	2	60%
Department of Infrastructure Development; Gauteng	15	58	21%
Department of Police, Roads and Transport; Free State	0	12	0%
Department of Public Transport, Roads And Works; Johannesburg	1	5	17%
Department of Public Works, Roads and Transport; North West	20	22	48%
Department of Public Works; Free State	8	1	89%
Department of Public Works; KwaZulu-Natal	65	17	79%
Department of Public Works; Mmabatho	54	35	61%
Department of Public Works; Nelspruit	14	8	64%
Department of Roads and Public Works; Eastern Cape	90	51	64%
Department of Roads and Transport; Limpopo	1	5	17%
Department of Transport and Public Works; Western Cape	209	27	89%
Department of Transport; KwaZulu-Natal	26	65	29%
City of Cape Town Metropolitan Municipality (CCTMM)	113	32	78%
City of Johannesburg Metropolitan Municipality (CJMM)	6	0	100%
City of Tshwane Metropolitan Municipality (CTMM)	0	5	0%
Ekurhuleni Metropolitan Municipality (EMM)	8	4	67%
Ethekwini Metropolitan Municipality (EMM)	0	196	0%
Mangaung Metropolitan Municipality	60	10	86%
Nelson Mandela Bay Municipality (NMBM)	0	19	0%

Further indicators of non-compliance with the requirements for the award of tenders is given on the following page, in which the number of tender notices obtained from *Government Tender Bulletins* and other sources and which have not been recorded as being awarded on iTender/RoP are given. (Note that some tenders may have been cancelled or delayed – but this is not reflected here.)

High levels of non-compliance with requirements of the registration of tender awards is suggested for:

- Department of Transport; KwaZulu-Natal
- Ethekwini Metropolitan Municipality (EMM)
- National Department of Public Works

Number of Tender Notices from Tender Bulletins and Other Sources not Awarded per Quarter

Client	201402	201403	201404	201501
Johannesburg City Parks	7	14	3	15
Johannesburg Development Agency	8	9	12	9
Lepelle Northern Water	13	6	8	3
Roads Agency Limpopo	1	22	8	
Department of Rural Development and Land Reform	8	19	31	5
Independent Development Trust (IDT)	18	13		3
National Department of Public Works	62	29	17	20
The South African National Roads Agency Ltd	17	34	26	14
Department of Education; Free State	24	20	14	15
Department of Education; Western Cape	87			
Department of Health; KwaZulu-Natal	8	13	13	8
Department of Infrastructure Development; Gauteng	6	63	14	8
Department of Public Works; KwaZulu-Natal	32	18	24	23
Department of Public Works; Mmabatho	23	7	3	5
Department of Roads and Public Works; Eastern Cape	36	13	20	27
Department of Transport, Roads and Public Works; Northern Cape	21	18	2	
Department of Transport; KwaZulu-Natal	134	8	25	97
Buffalo City Local Municipality (BCLM)	3	19	2	14
Ekurhuleni Metropolitan Municipality (EMM)	5	8	10	12
Ethekwini Metropolitan Municipality (EMM)	29	13	84	22
Mangaung Metropolitan Municipality	11	17	1	18

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